



Summary of HDSP governance consultation feedback and responses

| Question 1 Are the draft terms of reference on pages 7-9 an accurate account of the purpose, function and governance procedures of the Local Strategic Partnership? Is there anything missing? | | |
|---|--|---|
| Organisation | Comments | Response |
| Action For the Environment | Yes, the terms of reference are acceptable, as they maintain the importance of environmental issues within the HDSP structure | Thanks |
| Harrogate Borough Council-Housing | Yes | Thanks |
| Churches Together in Harrogate | What mechanisms are there in place to continually review the partnership governance to ensure that future needs are met as well as the present ones? | Annually by the Assembly, it has been added to the terms of reference |
| Harrogate Borough Council-Economic Development Unit | <p>Perhaps some emphasis on collaboration opportunities - Raising awareness of partner's own strategic plans, which may lead to joining up of resources. Could be a specific bullet point under section 2.0 Role of Partnership.</p> <p>In terms of specific roles and responsibilities for each tier, will theme groups feed in evidence and data to inform the Assembly on what the priorities should be or will the Assembly decide the priorities and the Implementation board decide how to implement i.e. give</p> | <p>Collaborative action is stipulated in 2.1 of the terms of reference and the joining up of resources is mentioned within section 2 in the bullet 'oversight of the planning and alignment of resources'.</p> <p>Yes</p> |

| | | |
|---|---|---|
| | <p>action to theme groups / task and finish groups. The importance is that all involved in the delivery should have a chance to advise on the priorities.</p> <p>TOR refer to the HDSP -</p> <ul style="list-style-type: none"> • Producing a Sustainable Community Strategy (SCS). • Producing a unitary/county-wide, Local Area Agreement <p>Will the current ones be reviewed, or completely new ones established?</p> <p>In terms of the LAA – need pro-active work of theme groups to identify activities, which contribute to the LAA indicator targets, wherever possible.</p> | <p>The Harrogate District Strategy will be reviewed in light of the new governance arrangements, the North Yorkshire Local Area Agreement to which we contribute to is currently being refreshed.</p> <p>This will be done when developing the performance management arrangements of each of the groups.</p> |
| North Yorkshire Fire and Rescue Service- Harrogate | Happy with the proposed details | Thank you |
| Harrogate and Area CVS | See copy of Terms of Ref document with comments added | Received, Thank you |
| Harrogate and District NHS Foundation Trust | Yes – a good summary of the expectations of the LSP. | Thank you |
| Harrogate District Community Safety Partnership (HDSCP) | Seem ok | Thank you |
| Little Red Bus | Comprehensive and accurate. Could be more emphasis on achieving and obligation to work towards cooperative/ integrated procurement. results | Thank you |
| Nidderdale Plus Partnership | <p>Item 1.1 states very clearly that people are at the centre of this strategy, yet 1.2 makes no mention of 'emotional' wellbeing although it could be argued that this is implied in the wording.</p> <p>Item 5.0 – should there be a quorum for each meeting? If a simple majority vote will carry a decision consideration should be given to the percentage of committee members attending the</p> | <p>Thank you, implicit in the wording</p> <p>Only required for the Assembly where decisions will be made as Implementation Board only an officer groups. 10 to be in agreement.</p> |

| | | |
|---|---|---|
| | meeting | |
| Ripon & District Citizens Advice Bureau | Yes | Thank you |
| Ripon Council For Voluntary Service | Yes, we are in agreement with the Introduction, the Role, Structure, and Partnership and Accountability. | Thank you |
| Yore Vision | Is there a minimum number of members needed when votes are taken? | Only required for the Assembly where decisions will be made as Implementation Board only an officer groups. 10 to be in agreement. |
| Harrogate & District Forum for Older People | A very comprehensive document. Can not see anything that needs to be added or subtracted. | Thank you |
| Harrogate Chamber of Trade & Commerce | <p>No. They attempt to endow the HDSP with authority and scope that it does not qualify for. It is neither representative of the democratic election process – i.e. controlled by Councillors – or alternatively truly representative of the key sectors in a balanced way. It has no funding for any projects.</p> <p>Yes – the vital role of all those businesses that generate the money that actually pays for all the “good deeds” that everyone else wishes to undertake. By this I mean all the wages, salaries, income taxes, National Insurance, corporation tax, business rates, etc etc.</p> <p>The priority for the HDSP should be to do everything it can to stimulate and support the local economy – and not simply act like another talking shop.</p> | <p>Thank you</p> <p>The Chair of the LSP Assembly is the Leader of the Council therefore democratically represented.</p> <p>The LSP manages the North Yorkshire Community Development Fund monies for the Harrogate District Area Committee, which is a minimum of £25k. The Harrogate District Safer Communities Partnership which is one of the LSP’s thematic partnerships receives £40k a year for projects.</p> <p>The LSPs can draw down funding that other organisations cannot.</p> <p>The HDSP doesn’t replace existing groups that are working on existing areas of work but is to add value to areas of work that are not being addressed.</p> |

Question 2

Considering the proposed membership on pages 11-12 of the appendices, are the right organisations represented at the Assembly and Implementation Board? Do you think that there is any key organisation missing?

| Organisation | Comments | Response |
|-----------------------------------|---|--|
| Action For the Environment | <p>Assembly: Either include Environment Agency <i>and</i> Natural England, or if it is not possible to have both organisations, then Environment Agency should be on the assembly, because of their strategic role with flooding and environmental management issues.</p> <p>Include representation from Nidderdale AONB.</p> <p>More clarity needed on Parish/Town Council representation. Suggestion: three larger Town Councils should each send a representative, with a further rep selected from remaining Parish Councils</p> | <p>The Environment Agency will be approached if A4E feel necessary</p> <p>Propose Nidderdale AONB will be included onto the Assembly</p> <p>We consulted with the Yorkshire Local Council Association who are the umbrella group for all Parish Councils. This will be developed further to explore the best way to identify representation.</p> |
| Harrogate Borough Council-Housing | <p>Assembly:</p> <ul style="list-style-type: none"> • Chair should be independent if possible • Is there a role for Yorkshire Dales Authority/AONB? • Not sure how Town & Parish Councils could be represented? <p>Implementation Board:</p> <p>Chair should be independent of HBC</p> | <p>Propose Nidderdale AONB will be included onto the Assembly and involvement in thematic groups/task & finish</p> <p>We consulted with the Yorkshire Local Council Association who are the umbrella group for all Parish Councils. This will be developed further to explore the best way to identify representation.</p> <p>This will be reviewed once the group has been established and bedded in.</p> |
| Churches Together in | Assembly: | |

| | | |
|--|--|--|
| Harrogate | Representatives from the Church | Propose a representative from Churches Together sits on the Assembly |
| Harrogate Borough Council- Economic Development Unit | <p>Assembly: Should there be rural / urban representatives?</p> <p>Should the third sector have wider representation – perhaps say one rep for each of LSP’s main aims - economic, social and environmental?</p> <p>Is it realistic to have one rep for all town and parish councils ?</p> <p>Understand aim though is to reduce numbers, so need to have good networking structures in place for rep’s to be fully representative.</p> <p>Implementation Board: As above.</p> | <p>The regeneration Partnerships all have a seat on the Assembly so have Urban/Rural representation</p> <p>The third sector will be represented on the thematic groups which cover these themes</p> <p>We consulted with the Yorkshire Local Council Association who are the umbrella group for all Parish Councils. This will be developed further to explore the best way to identify representation.</p> <p>As well as the annual conference there will be regular newsletters and the website will be used more as a key communication tool.</p> |
| North Yorkshire Fire and Rescue Service- Harrogate | <p>Assembly: Happy with the proposed details</p> <p>Implementation Board: Happy with the proposed details</p> | <p>Thank you</p> <p>Thank you</p> |
| Harrogate and Area CVS | <p>Assembly: Does the Chair always have to be the HBC leader?</p> <p>Within the VCS there is no current formal mechanism for nominating or electing one representative, but we are looking at ways of addressing this via a Harrogate District VCS Chief Officers/Chairs group.</p> <p>Implementation Board: Within the VCS there is no current formal mechanism for nominating or electing one</p> | <p>The Leader will be chair inline with the community leadership role for the first year however this will be reviewed in 12 months time.</p> <p>Thank you</p> |

| | | |
|---|---|---|
| | representative, but we are looking at ways of addressing this via a Harrogate District VCS Chief Officers/Chairs group | Thank you |
| Harrogate and District NHS Foundation Trust | Assembly: Good balance of organisations and an appropriate level of seniority named so far to represent organisations Implementation Board: As above | Thank you |
| Little Red Bus | Assembly: Young person representative?? Implementation Board: Young person representative?? | Will explore this suggestion further |
| Nidderdale Plus Partnership | Assembly: How will the 1 Town & Parish Council rep adequately represent the diversity of Parishes and the Towns? Pleased to see that the 4 Regeneration Partnerships are included | We consulted with the Yorkshire Local Council Association who are the umbrella group for all Parish Councils. This will be developed further to explore the best way to identify representation. All have a seat on the Assembly and can be involved in thematic groups |
| Ripon & District Citizens Advice Bureau | Assembly Implementation Board: I have concerns that there will be only one representative on each from the Third Sector | The third sector will be represented on the Assembly, Implementation Board and can be involved in the thematic groups and any task and finish groups that are established. It has been requested that an extra seat be given to the third sector on the Assembly, this will be considered. |
| Ripon Council For Voluntary Service | We have strong concerns regarding membership both of the Implementation Board and the Assembly. Whilst we recognise the desire to have an efficient membership of both these groups it is necessary to think about the wider engagement and how this will be done. Having accepted the role and | It has been requested that an extra seat be given to the third sector on the Assembly, this will be considered by the Executive on the 25 th February 2010. |

structures are right, we question the wisdom of reducing the membership of the Assembly to one representative from the Third Sector.

The Voluntary Sector within the District is large and varied, comprising voluntary and community groups, which also include the broader Third Sector of culture, arts, sport, youth, transport and hard to reach groups.

How the Third Sector elects the one representative, would be for them to establish, but the representation role would be a huge undertaking and we would lose the considerable benefits of the past of having a wider involvement.

I accept that the organisations can be involved in Thematic Groups or Task and Finish Groups, but how are the organisations to become involved other than the annual event, and how will the Implementation Board or the Assembly be aware of the wider range of organisations who may be best able to contribute? We could be in danger of the sector disengaging from the process.

We are also unclear if the representative on the Implementation Board is the same representative for the Assembly. If not, how will this work? If it is the same person they will have the same problems as already stated.

As one of the CVSs covering the District we would wish to see a fair and transparent election to determine who the Third Sector representative would be.

However should the two CVSs have no involvement it would make it extremely difficult to carry out our nationally recognised role and criteria of a CVS to support, promote and develop local voluntary and

Communication will be improved through regular newsletters and better use of the Partnerships website.

This is to be resolved amongst the third sector as to how best the representative would feedback.

community action through a number of key activities: services and support; development work; liaison; representation and strategic partnerships and would make it impossible to complete the nationally recognised Quality Award.

It would also make it extremely difficult to keep the sector informed and would limit the contribution that we currently provide of leadership of the sector.

Whilst it has been recognised for the past 20 years that there is a distinct role for the two CVSs, this would continue to be our preference, in order to cover the urban and rural interest of the District.

Where this is not possible or practicable, we do have a joint working agreement where either CVS is able to represent both, when this is the case it should be clearly stated.

Both CVSs have played an extensive role in the Harrogate LSP and have worked closely with the LSP Partnership Officer to ensure both Third Sector and community involvement. Whilst the new structure recognises that each of the Regeneration Partnerships have retained membership it is very disappointing that there has not been the same recognition of the CVSs.

A further point being that following a recent Government initiative, provided by Capacity Builders and the Big Lottery, with the purpose of enabling smaller and hard to reach organisations to engage with LSPs and strategic planning, North Yorkshire Infrastructure Consortium, of which the two CVSs are members, have appointed a number of Rural Network Officers. The Network Officer for the Harrogate District has been placed with Ripon CVS and although there is a wider remit of community engagement, research and community

Thank you

Opportunities will not be limited for the work of the network officer within the LSP structure. The officer could be involved in the thematic groups or specific relevant pieces of work that arise.

| | | |
|-------------|---|---|
| | <p>development, it is disappointing that the opportunities for direct involvement with the LSP will be limited.</p> <p>My final points relate to the make up of both the Implementation Board and the Assembly - we feel that the make up of each should ensure representation of both the urban and rural parts of the District.</p> <p>Assembly: In light of the above I feel that both CVSs should have a seat plus the Third Sector representative of the Implementation Board, if not from either CVS. There should also be a Third Sector Representative for Youth preferably a young person.</p> <p>Consideration should also be given to equality, and the diversity issues of the District and how these issues will be addressed within the new structures.</p> <p>Implementation Board: One joint Ripon & Harrogate CVS Representative plus one Third Sector elected representative.</p> | <p>The regeneration partnerships all have a seat on the Assembly so have Urban/Rural representation</p> <p>We are going to explore this request further</p> <p>This is to be considered by the Executive on the 25th February 2010</p> |
| Yore Vision | <p>Assembly: Query over there being 1 representative for all Town and Parish Council's. This rep would need forum for exchange of information.</p> <p>Also in terms of the third sector rep, do they have a forum to consult with. What background structure will support these two reps?</p> | <p>We consulted with the Yorkshire Local Council Association who are the umbrella group for all Parish Councils. This will be developed further to explore the best way to identify representation.</p> <p>The CVS have just set up a VCS Chief Officers Group to assist in communicating strategic work, there will also be improved communications from the Partnership via a newsletter and better use of the partnership website.</p> |

| | | |
|--|--|---|
| | <p>Implementation Board: Are all thematic / task & finish group chairs invited? – should be. Need to make more use of internet communications. Need a process for all orgs/groups to ‘get to know each other’ and understand what each other bring to the table</p> | <p>Yes Agreed Hoping to arrange an event June/July in order to do this.</p> |
| <p>Harrogate & District Forum for Older People</p> | <p>Assembly No mention of older peoples representation</p> | <p>Older peoples representation is from existing forums and via the third sector representation</p> |
| <p>Harrogate Chamber of Trade & Commerce</p> | <p>Assembly: - This is totally unbalanced with 11 main organisations of which just one represents Business in any way whatsoever. Role No 5 brings up our main objection to the whole draft – namely the expression “Sustainable Community Strategy” as in some way representing the local economy. Business is NOT just a source of “sustainability” – it is the very life-blood on which everyone depends.</p> <p>Implementation Board: Ditto – about 13 people of whom just ONE is supposed to represent the Business Community. Whilst separate places are given for example to Police, Fire and Health Services which are Government Agencies.</p> | <p>The four regeneration partnerships, all who have a seat also represent economic development within the District. The statutory guidance Creating Strong, Safe and Prosperous Communities and the Local Government Act 2000 sets out the purpose of the Sustainable Community Strategy and the requirements to have one for the District. It is to address economic, social and environmental wellbeing.</p> <p>Again the statutory guidance Creating Strong, Safe and Prosperous Communities and the Local Government Act 2000 states that there are legal requirements on key partners to co-operate hence why separate places are given to Police, Fire and Health.</p> |

Question 3

Where would you see the organisation you represent getting involved in the proposed structure?

Responses in bold

| Organisation | Comments | |
|------------------------------------|---|--|
| Action For the Environment | <p>Assembly ✓ Implementation Board ✓</p> <p>Thematic Groups:</p> <p>Sustainable Communities ✓ Environment ✓</p> | <p><i>Reason</i></p> <p>Chair of Action for Environment Group (or another representative) would sit on Assembly and Implementation Board, due to the proposed role of the Group in the new structure</p> <p>Action for Environment Group would take on role of Environment Thematic Group as stated in proposal; representation on Sustainable Communities Thematic Group would be beneficial as there are some common issues eg transport, sustainable development (Sustainable Communities Group to consider Action for the Environment representation)</p> <p>Thank you</p> |
| Harrogate Borough Council- Housing | <p>Thematic Groups:</p> <p>Safer Sustainable Communities Children & Young People</p> | <p>Housing a key factor Affordable housing a key issue Homelessness a key issue</p> |
| Churches Together in Harrogate | <p>Assembly Thematic Groups: Safer Stronger Sustainable Communities Environment Children & Young People</p> | <p>There are about 7000 Christians in Harrogate and appx 10,000 within the District, which represents a significant proportion of the population. While we recognise that a number of these people will serve in other capacities within the groups we feel it is important that Christian Faith is represented (as it has been in the past on the Strategic Partnership Executive). Request for seat on Assembly Town Pastors play a significant part in maintaining a safer</p> |

| | | |
|---|--|---|
| <p>Harrogate Borough Council- Economic Development Unit</p> | <p>Assembly</p> <p>Thematic Groups: Stronger Sustainable</p> | <p>environment in the town centre at weekends.</p> <p>Assembly Board. As one of the overall aims of the HDSP is to improve the Economic performance of the District, the Economic Development Unit would like to attend the assembly, particularly due to the Assembly's role of setting the long term vision and direction. Also in terms of determining the strategic needs and priorities for the District, EDU does a lot of work with both the business community and the wider community in general and therefore can help feed in local knowledge to help inform the identification of the Districts needs. Could only attend as support officer if agenda dictates. HBC has its own internal communications group that HDSP work feeds into. Key messages will be provided and other communications.</p> <p>Sustainable Communities The EDU's work, both in Harrogate Town and the District's rural market towns covers the majority of all of the priority areas of this theme group including economy, employment and skills, tourism, culture, and transport. EDU could offer the SRIP Steering Group rep support. Thank you</p> <p>Understand it is proposed that the Economic Forum will be part of this Theme Group – however the Forum has not met for 2 years. Nigel Avison is the lead for this thematic group. Comments will be considered as part of the thematic groups development.</p> <p>Stronger Communities If this involves considering the framework for Neighbourhood Management / Community Engagement, this would be of interest. Thank you</p> |
|---|--|---|

| | | |
|---|---|---|
| <p>North Yorkshire Fire and Rescue Service- Harrogate</p> | <p>Assembly Implementation Board</p> <p>Thematic Groups: Safer Stronger</p> | <p>Assembly and Implementation Board To influence the strategy and monitor progress</p> <p>Safer To work in partnership and influence the Safety agenda (Core Work)</p> <p>Stronger To forge local relationships particularly with Health agencies and to work in partnership on local referral schemes and information sharing.</p> <p>Thank you</p> |
| <p>Harrogate and Area CVS</p> | <p>Assembly Implementation Board</p> <p>Thematic Groups: Safer Stronger Sustainable Communities Environment Children & Young People Public Involvement Group</p> | <p>As an organisation we could be involved in some or all of these parts of the new structure, depending on the terms of ref etc. The important consideration is what our role would be in each case. CVS's are recognised as having a key role to play in representing the VCS and we would be keen to be involved in the Assembly and Implementation Board, but we need to have the capacity to ensure we do this as effectively as possible.</p> <p>The various forums we run provide a direct link to service users in a number of areas linked to the thematic groups, but we acknowledge also that other local VCS organisations are well placed to make a direct contribution to the various thematic groups.</p> <p>See other documents provided for our comments on HARPIG – we propose considering it as a support group rather than a theme. There is possible duplication with the Stronger theme</p> <p>Thank you</p> |

| | | |
|--|--|---|
| <p>Harrogate and District NHS Foundation Trust</p> | <p>Assembly Implementation Board</p> <p>Thematic Groups</p> <p>Safer Stronger Public Involvement Group</p> | <p>HDFT considers itself to be a key partner in the community as it is committed to its outward facing role whilst recognising its role as a large employer in the area. Representation on the LSP is supported at the most senior level in the organisation and the Chairman would attend the Assembly to ensure that health related issues and their subsequent actions are supported by the Trust in partnership with the PCT.</p> <p>At a more operational level, the Head of Corporate Affairs would attend the more action focussed Implementation Board to work with partners to ensure that the aforementioned actions are implemented and objectives achieved across the partnership. The Trust currently feels that it would be appropriate to have representation on the Safer, Stronger and Public Involvement Groups, however is flexible dependant upon the themes emerging from all the groups to fit with requirements. The Public Involvement Group is important due to the amount of Patient and Public Involvement work carried out by the Trust</p> <p>Thank you</p> |
| <p>Harrogate District Community Safety Partnership (HDSCP)</p> | <p>Implementation Board</p> <p>Thematic Groups:</p> <p>Safer</p> | <p>There is a need to ensure that the priorities of the Safer thematic group are properly represented on the LSP to make the links up to the NYSP and its thematic group the Y&NY Safer Communities Forum, NYCC and the Local Area agreement and down wards to the CDRP, Police Safer Neighbourhoods Teams, HBC scrutiny, the JSIA and general community engagement.</p> <p>The Chair of the HDSCP will also attend the Assembly twice a year</p> |
| <p>Little Red Bus</p> | <p>Assembly Implementation Board</p> | <p>Third sector organisation. Social enterprise providing infrastructure as well as many direct services that are linked to and supports and enables elements of all the groups.</p> <p>Great deal of experience of Harrogate communities and their needs. Close links and confidence across the community.</p> <p>Strong entrepreneurial track record closely linked to social economic and environmental success.</p> |

| | | |
|---|---|---|
| | | <p>Sub regional, regional and national track record of experience and achievement that can bring extra dimension and wider understanding</p> <p>Strong track record of successful partnership working</p> <p>Third sector representation to be agreed by third sector</p> |
| Nidderdale Plus Partnership | <p>Assembly Thematic Groups: Stronger Sustainable Public Involvement Group</p> | <p>Because these groups reflect the purpose of Nidderdale Plus Partnership.</p> <p>Thank you</p> |
| Renaissance Knaresborough | <p>Assembly Thematic Groups: Sustainable Communities</p> <p>Environment</p> <p>Stronger ?</p> | <p>Assembly – to feed in Renaissance Knaresborough’s views in terms of priorities for the town and make links to current projects and activity.</p> <p>Sustainable – Renaissance Knaresborough Chair is part of the Harrogate SRIP Steering Group and the group have agreed to share representation on the Sustainable Communities Group.</p> <p>Environment - Renaissance Knaresborough’s Green Group members may wish to join the Environment Group, depending on work of the group – would like to see aims of group.</p> <p>Stronger Communities? – the proposal for this group is not clear in terms of what this group’s role is and what it will do?</p> <p>Stronger Communities Group to be scoped further</p> <p>Thank you</p> |
| Ripon & District Citizens Advice Bureau | <p>Thematic Groups: Stronger Sustainable Communities</p> | <p>Stronger and Sustainable:</p> <p>Access to information and advice is a cross cutting theme but is particularly pertinent to the above two themes.</p> <p>Thank you</p> |

| | | |
|-------------------------------------|--|--|
| Ripon Council For Voluntary Service | All | All of them. All as we have involvement in all. Thank you |
| SRIP Steering Group | Assembly Thematic Groups: Sustainable Communities | Assembly Board. All organisations are represented on the Assembly under the current proposal. Sustainable Communities Agreed that the representative from the SRIP SG may change depending on the issues to be discussed at the Sustainable Communities Group. The remit of SRIP SG is to provide a forum for co-ordination of regeneration and economic development work within the Harrogate District. Therefore this Group considers issues, which relate to some of the priority areas of the Sustainable Communities Group. Thank you |
| Yore Vision | Assembly Thematic Groups: Stronger Sustainable Communities Environment | Assembly – Yore Vision needs to be part of setting the long-term vision to ensure the needs, issues and opportunities facing Boroughbridge and the Lower Ure Valley are represented / fed into the process. Stronger – Yore Vision sees this area of work as a key priority. Yore Vision Chair is part of the SRIP Steering Group and will be rep on certain issues. Yore Vision has a strong commitment to Green issues. Thank you |
| NHS North Yorkshire & York | Assembly Implementation Board Thematic Groups: Stronger | Happy with the proposal, would foresee that the new Director of Localities would sit on both the Assembly and the Implementation Board. Would also have appropriate representation on the Stronger thematic group and on the task and finish groups depending on the issue. Thank you |

| | | |
|---|--|---|
| Harrogate & District Forum for Older People | Thematic Groups: Sustainable Communities | Not sure how to answer this as our forum is for older people and there is not a category for them. Representation through thematic groups and existing forums that will feed in. |
| Harrogate Chamber of Trade & Commerce | Assembly Implementation Board Thematic Groups: Sustainable Communities | Either the Chamber is placed at the heart of the new HDSP structure and able to voice the needs and views of business then we would opt out altogether. Hence BOTH the Assembly and the Implementation Board would need to have at least two business representatives on each. Additional seat requested- to be considered Likewise, if the Sustainable Communities Group is renamed "Economic Development Group then we would be willing to lead it and drive forward an important Agenda for the District. If not then we will opt out. Re-naming of the group to be considered As it is we are worried that FIVE Groups simply wish to SPEND money whilst only ONE has any chance of generating money to pay for it. This relationship must be changed before it will serve any purpose. |

Question 4

What can your organisation offer to the partnership? (Including meeting space, administrative support, training, facilitating or chairing meetings)

| Organisation | Comments | Response |
|------------------------------------|--|------------------|
| Action For the Environment | Expertise in environmental issues Coordinating Task and Finish Groups | Thank you |
| Harrogate Borough Council- Housing | Part of HBC contribution | Thank you |
| Churches Together in Harrogate | In addition to access to a number of volunteers from a variety of backgrounds, who would be able to facilitate or chair meetings, there are a significant number of church buildings within the District who will be able to offer rooms for meetings. | Thank you |

| | | |
|--|--|------------------|
| Harrogate Borough Council- Economic Development Unit | Expertise in Economic Development Possibly facilitation at meetings. | Thank you |
| North Yorkshire Fire and Rescue Service- Harrogate | Meeting space Specialist knowledge and resources Partnership human resources | Thank you |
| Harrogate and Area CVS | Chairing meetings – in kind contribution Convening occasional meetings of the VCS to input into the work of the LSP – in kind contribution. Training and facilitation – we would need to find a way of covering our costs in making this contribution. Research - we would need to find a way of covering our costs in making this contribution | Thank you |
| Harrogate and District NHS Foundation Trust | We have meeting space available however pre booking with plenty of notice is essential. We also have a wide range of clinical and non clinical expertise that can be drawn upon as appropriate/required | Thank you |
| Harrogate District Community Safety Partnership (HDSCP) | Provision of specialist speakers on 'Safer' theme issues | Thank you |
| Little Red Bus | Meeting space, web links, meeting facilitation, chairing meetings, links with external, sub regional, regional and national bodies that can assist training, and better understanding of issues. | Thank you |
| Nidderdale Plus Partnership | Nidderdale Plus already works in partnership with HBC, and other agencies, to deliver services and meet the needs and concerns of the local people. The offices are well used by HBC and NYCC for meetings, administration, training events etc. as part of their SLA terms. The facilities are available for hire at competitive rates to other groups. | Thank you |

| | | |
|---|---|------------------|
| | <p>The Partnership supports, facilitates and chairs a wide variety of groups, including the Nidderdale Strategic Partnership (recognised by NYCC as a strategic consultative group since September 2009), and the Chair will bring this collective knowledge of the area's priorities to the Assembly.</p> | |
| Renaissance Knaresborough | Local knowledge and making links to current projects and activity | Thank you |
| Ripon Council For Voluntary Service | <p>As CVSs we can keep the Third Sector informed, provided we are involved and can feed in information from the Sector through the Forums and Interest Groups. We can also engage with the rural and hard to reach groups through the Rural Network Officer.</p> <p>We can identify organisations that have expertise to offer the Thematic Groups and encourage their involvement.</p> <p>We can conduct user and public consultation.</p> <p>We can offer meeting accommodation.</p> <p>We can organise and facilitate meetings, offer general admin and training, but there should be provision for funding to cover these costs</p> | Thank you |
| SRIP Steering Group | EDU could offer officer support. | Thank you |
| Yore Vision | <p>Advice on good practice examples</p> <p>Expertise in green issues.</p> <p>Feeding in local knowledge and views.</p> | Thank you |
| Harrogate & District Forum for Older People | We cannot offer any services shown | Thank you |
| Harrogate Chamber of Trade & Commerce | <p>The Chamber and its leading members could undoubtedly provide all the following BUT only if it felt that the right objectives were being pursued:</p> | Thank you |

| | | |
|--|---|--|
| | Meeting Space – members premises - FREE Admin Support – Secretariat (subject to reimbursement of expenses) Training – several members Facilitation – experienced members Chairing Meetings – very experienced members | |
|--|---|--|

Question 5

Unlike some Districts, the Harrogate District Strategic Partnership does not have any dedicated resource (human or financial) apart from some administrative funds for meetings provided by NYCC and Officer support provided by Harrogate Borough Council. In your opinion how could this be addressed?

| Organisation | Comments | Response |
|--|---|---|
| Action For the Environment | Task and Finish Groups should be responsible for securing funding for proposed projects. | This will be incorporated into the terms of reference- Thank You |
| Harrogate Borough Council- Housing | Area based grant funding to support and service the HDSP | Thank you |
| Churches Together in Harrogate | Without details of what resources would be required and for what purpose it is difficult to make comment. The obvious response is to seek allocation of monies from Central, Regional or Local Government. | Thank you |
| Harrogate Borough Council- Economic Development Unit | Theme Groups and Task and Finish Groups could identify / secure funding for specific activities and projects. More of an active role in contributing to the LAA targets which would hopefully lead to securing 'reward funding'. | This will be incorporated into the terms of reference- Thank You |
| North Yorkshire Fire and Rescue Service- Harrogate | By all partner agencies integrating more closely and committing to work in partnership. Particularly the PCT, not just the same usual faces | Thank-you |
| Harrogate and Area CVS | Assembly / Implementation Group – allocation locally of LAA Performance Reward Grant?? Safer Communities Partnership – has its own external and 'pooled funding' Stronger – could partner organisations with time consider 'pooling their community | Need to ensure the District is represented on the thematic groups to try and access this funding when it is available To explore further in the future |

| | | |
|--|---|--|
| | <p>engagement / consultation money to jointly commission pieces of work? VCS dimension of the NY Community Fund</p> <p>Sustainable Communities – partner contributions to issue specific projects in addition to the ‘Affordable Housing’ element of the second homes money</p> <p>Environment – pooling of partner funds plus external funding such as the landfill tax credit scheme for specific pieces of work</p> <p>Children and Young People’s Group – pooling of NYCC, PCT and HBC funding to tackle specific partnership projects</p> | <p>Thank you</p> |
| <p>Harrogate and District NHS Foundation Trust</p> | <p>The resource provided by HBC is invaluable and well organised by Ann. To address the issue of funding it is important that the LSP identifies its project areas for development. Organisations can achieve a lot by working closely together that does not require direct funding (if organisations are committed to the LSP there should be a level of commitment to carry out some work on behalf of the partnership without a request for funds, but this must be within reason), however working in partnership makes for stronger funding bids if funds are required. Can we use HBC and CVS’ expertise to access appropriate streams of funding once project streams are identified? These could also lead to some human resource as well.</p> | <p>Thank you</p> |
| <p>Little Red Bus</p> | <p>HDSP is one of the most important bodies in the district. In order to undertake the role that is expected funding must be provided. In the first</p> | <p>Current resource already provided by HBC & NYCC</p> |

| | | |
|---|--|--|
| | instance this must be from the Harrogate council and NYCC When this body begins to produce results funding will more easily be raised from other partners. I believe that a contribution from Police fire service and PCT should be provided. The comprehensive area assessment expects these bodies to support each other and this should be the first step to demonstrating that commitment. | To explore the possibility of other partner contributions |
| Nidderdale Plus Partnership | Funding must be found to support the aims of Strategic Partnership if the District is serious in its fulfilling its agenda. However, as 'partnership' is not a one-way process some of the members with their own budgets might be able to contribute towards seconding staff. | Thank you |
| Renaissance Knaresborough | Believed that the HDSP would influence the plans / and services of partner organisations which would therefore also influence their resources. | Thank you |
| Ripon & District Citizens Advice Bureau | There needs to be adequate resource commitment from the statutory organisations involved. | Thank you |
| Ripon Council For Voluntary Service | <p>There should be Partnership funding to cover the Partnership costs, as no organisation, be it Statutory or Third Sector, can afford to absorb the costs in the current economic climate.</p> <p>Would it be possible to apply to the County for some LAA reward money, some money allocated for Public Involvement or Locality Planning, or finally a contribution from different statutory partners. I am afraid the Third Sector funding is such that we have little to offer in terms of money, but lots of enthusiasm and commitment!</p> | <p>Currently receive funding from NYCC for the partnership administrative costs</p> <p>Need to ensure the District is represented on the thematic groups to try and access this funding when it is available</p> |

| | | |
|--|---|--|
| Yore Vision | Theme Groups to access suitable funding for their agreed activities / projects. Sharing of knowledge of suitable funding sources. | This will be incorporated into the terms of reference- Thank You |
| Harrogate Chamber of Trade & Commerce | The whole Partnership should be restructured as an arm of the Borough Council's Department of Development Services and provided with expert Secretarial support from the Economic Development Unit. | Thank you |
| Question 6 What in your opinion is the one key priority area that the Partnership could address and provide added value to? | | |
| Organisation | Comments | Response |
| Action For the Environment | <p>HDSP can bring added value to tackling climate change.</p> <p>This is a cross cutting issue, which touches on all aspects of the Partnership's work, and it will have an effect on the wellbeing of all residents in the Harrogate District. The challenges (e.g increased flooding) and opportunities (e.g. green technology/innovation) presented by climate change are relevant to all partners.</p> <p>Partners have a role in taking action to reduce greenhouse gas emissions, and adapting to climate change.</p> | Thank you |
| Harrogate Borough Council- Housing | Community Empowerment | Thank you |
| Churches Together in Harrogate | To work for an inclusive society that has an infrastructure to support the well being of ALL PEOPLE within the District. | Thank you |
| Harrogate Borough Council- Economic Development Unit | Collaboration and joined up working, which means there is not always a need for additional resources but more about considering ways of making existing services and resources more efficient and effective to meet the strategic needs and priorities for the District. | Thank you |
| North Yorkshire Fire and Rescue Service- Harrogate | Information sharing | Thank you |
| Harrogate and Area CVS | Neighbourhood Management and Community Engagement | This is currently being progressed |

| | | |
|---|--|-----------|
| Harrogate and District NHS Foundation Trust | <p>From a health point of view, alcohol issues.</p> <p>Overall, creating stronger communities and neighbourhoods.</p> | Thank you |
| Harrogate District Community Safety Partnership (HDSCP) | Better engagement with wider sections of the community | Thank you |
| Little Red Bus | The transport and accessibility infrastructure of the district. We do not have a comprehensive transport strategy and must decide what the district needs in order to feed that into the NYCC plans. It is important to feed into the Local Transport Plan and regional plans, especially Leeds City Regions and rural accessibility. | Thank you |
| Nidderdale Plus Partnership | <p>Avoiding duplication of discussion etc at any level – HBC, NYCC, LCR, by ensuring that the necessary people</p> <ul style="list-style-type: none"> - are available to attend information-giving meetings; - can meet to discuss with other partners within the necessary time-scales to allow the next stage to proceed as scheduled. | Thank you |
| Renaissance Knaresborough | It is understood that the aim is to improve partnership working and therefore improve services, however it is felt that there will be a lot of partnerships involved in the proposed HDSP and it is queried how it will all work in practice? These partnerships should be asked what they have achieved and what they can bring to the work of the HDSP | Thank you |
| Ripon & District Citizens Advice Bureau | Social inclusion. | Thank you |
| Ripon Council For Voluntary Service | Locality plans for 5-10 years for each of the Thematic Groups. | Thank you |
| Yore Vision | <p>Transport – Improving policy and lobbying for people in rural areas.</p> <p>Networking opportunities – looking at new ways of working.</p> | Thank you |
| Harrogate Chamber of Trade & Commerce | <p>As stated earlier the HDSP needs to stimulate the local economy and not simply be another “talking shop”, as it has been since it started. HDSP Meetings have been attended at different times by three Chamber Presidents as well as the Chief Executive and they all feel it was a waste of their time.</p> <p>The Chamber offers real business experience over many years PLUS the main voice of the Harrogate Business Community – with 250 active business in membership and a regular meeting attendance in the range 50-70 businesses owners/managers.</p> | Thank you |

| Any other comments | | |
|--|--|--|
| Organisation | Comments | |
| North Yorkshire County Council County Area Committee for Harrogate district | <ul style="list-style-type: none"> • Councillors felt that there would be a democratic deficit in that the implementation board structure is all officers and does not include any elected representatives. • It was felt that a louder voice should be given to the business sector • Transport was an area which they also felt should be given greater prominence. • There was a concern that the above topics were just being subsumed under the heading of sustainable communities. This title meant nothing to them and they felt it did not give enough prominence to the individual issues which are vital to the area. • The assembly should have an independent chair • One member felt that the perceived problems with the LSP which were being identified eg. feeling that it was too much of a talking shop, were largely related to there being no collective funding for the LSP to pursue its collective aims, and that in areas where regeneration funding had been achieved there was much more practical action seen. This member was very supportive of the principle of agencies working together. | <p>The implementation Board is the equivalent of the Officer Group in the current structure there are no Councillors involved in the Officer Group, no decisions as such are made, it is about performance management and ensuring outcomes that the assembly will have reported to them</p> <p>The Chair of the Safer Communities Partnership is a Councillor</p> <p>A second seat is to be considered</p> <p>Consideration is to be given as to the name of this group following feedback</p> <p>Thank you</p> |

| | | |
|--|---|---|
| | <ul style="list-style-type: none"> A suggestion was made that parish council representation for the Assembly should be pursued through the Yorkshire Local Council Associations | We consulted with the Yorkshire Local Council Association who are the umbrella group for all Parish Councils but received no comments. This will be developed further to explore the best way to identify representation. |
| Harrogate Borough Council- Economic Development Unit | Will there be opportunities for organisations to present reports to the Assembly and Implementation Board (which ever is most relevant) on any strategic work they are doing. These could first be taken to an appropriate themed partnership. | Yes |
| North Yorkshire Fire and Rescue Service- Harrogate | I note that the HDSP is to facilitate an annual conference which i feel is correct. The HDSP Safer thematic group (HDSCP/CDRP) also host an annual conference. Is this necessary and could the two be combined to save finances, resources, commitment etc? | Thank you, this will be explored further |
| Harrogate and Area CVS | <p>See blue text in separate document.</p> <p>Which part of the structure is responsible for developing and reviewing the SCS?</p> <p>Do we need a more overt / clear reference to the North Yorkshire / Leeds City Region Context for the structure?</p> <p>It's important for each group to achieve some early wins and be realistic about what it can achieve in any one 12 month period.</p> <p>Unclear what the role of elected members is within this.</p> <p>In terms of accountability is there a need for an annual report to pull everything together?</p> <p>Is the assembly responsible for risk assessing the LSP model or is that being done as part of this consultation?</p> <p>Will the model be reviewed from time to time?</p> | <p>Thank you</p> <p>The Assembly will be responsible for the SCS but performance against it will be monitored by the Implementation Board.</p> <p>Thank you</p> <p>Elected members will sit on the Assembly and can be involved in the thematic groups</p> <p>An annual report is currently produced and will continue into the new structure</p> <p>As part of the consultation, risk assessments will be carried out within the new structure</p> |

| | | |
|-----------------------------------|--|--|
| | Has not been reviewed in 7 years. Review in 3 years time? Before then? | Yes as part of an annual governance review |
| Harrogate District Sports Council | <p>Harrogate District Sports Council broadly agrees with the structure and proposals put forward. As an organisation we feel our activities could link to most if not all of the thematic groups. The extent of our contribution would depend on what the agreed specific projects are. We would welcome an opportunity to discuss potential membership of or involvement with the thematic groups and consequently the task and finish groups.</p> <p>Our principal aim in relation to the LSP is to ensure that the contribution sport and physical activity can make to many targets is realised through the work of HDSP. The absence of a Healthier Communities thematic group gives us some cause for concern in this respect and raises the question as to how certain important targets and issues are to be addressed. These include adult obesity, addressing health inequalities, and the LAA target to increase participation in activity.</p> | <p>Thank you,</p> <p>Healthier communities will be covered within the Stronger communities group where there will be scope to look at addressing one of the issues you have mentioned.</p> |
| Harrogate Borough Council- Leader | I am happy with the proposals detailed within the consultation document and have no further comments to add | Thank you |
| Little Red Bus | Well done | Thank you |
| Nidderdale Plus Partnership | The Regeneration Partnerships need to be able to fully participate in the Assembly and should be engaged in the regular flow of information about current trends and developments. Perhaps a monthly digest/update would be useful – with web links as appropriate? | Improved communications will be key to the success of the new structure, there will be regular newsletters and better use of the Partnership website. |

| | | |
|---------------------------------|---|--|
| | The Assembly should not replace SRIP or CMT meetings as a method of direct discussion with Chairs of the Partnerships. | The assembly does not replace other existing forums or meetings |
| SRIP Steering Group | It is felt that partnership working and collaboration is only going to become more important in the future. | Thank you |
| NYCC Policy & Partnerships Unit | <ul style="list-style-type: none"> - danger of overlap / confusion over role of some thematic groups: in particular Environment Group / Stronger Communities (includes community empowerment) / Sustainable Communities / Harrogate Public Involvement Group. Text says "The HDSP cannot address every thematic issue within the District" but then seems to include every issue. - little mention of the LAA and no mention of NYSP. - Terms of reference item 2.1 is a straight lift from CLG guidance eg "Produce a unitary/county-wide, Local Area Agreement based on the priorities identified in the areas Sustainable Community Strategy or Strategies." - needs to be made more relevant to HDSP - ToR 4.2 the duty to cooperate and have regard in the LGPIH Act refers to improvement targets (ie the LAA) not the LSP - ToR 6.2 - all LSP meetings are open etc - this seems to apply to all meetings organised by the LSP including task groups - may need some caveat re confidential information as with the law applied to local government meetings - Assembly - not sure why Environment Agency/ Natural England as members | <p>Each of the groups will have a clear role with a few priorities, however communication will be the key. Priority areas will be derived annually. Issues were aligned within thematic groups so partners could see where issues would be dealt with if they were decided to be progressed.</p> <p>The LAA and performance management arrangements are held within the terms of reference</p> <p>Will revise to make more relevant</p> <p>Will review and revise</p> <p>Will review wording</p> <p>To be considered</p> |

| | | |
|--|--|---|
| | <p>- Board - not sure why PCT has public health person here and not associate locality director</p> <p>- HDSP Thematic Groups/Task & Finish Group - dangers if accountable to both Assembly and Implementation Board</p> | <p>Will be the director of localities</p> <p>Chairs will be accountable to Implementation Board, Implementation Board accountable to Assembly for performance</p> |
| <p>Harrogate & District Forum for Older People</p> | <p>A small forum (part of the North Yorkshire Forum for Older People). We do not have the skills that you require nor any of the facilities mentioned.</p> | <p>Thank you</p> |
| <p>Harrogate Chamber of Trade & Commerce</p> | <p>We have very strong objection to the terminology and conception of this Group: Sustainable Communities: The proposal is to develop an overarching Sustainable Communities Group within the Harrogate District to pull together representatives from existing groups to address cross cutting sustainability issues and priority areas (including economy, employment and skills, housing, sustainable development, tourism, culture, regeneration and transport)</p> <p>In our view the whole local economy is paramount and should not be subsumed to such a trivial role within a very ambiguous title of "Sustainability". These eight elements listed in brackets are key to the prosperity of the local community and need far more exposure than this format will provide.</p> <p>We are concerned - and confused - by the repeated use of the term "Sustainable" Communities. Either this means "<i>it is the economy stupid</i>" to coin a phrase, or you are trying mix up "green" issues with "business".</p> | <p>The name of the proposed group will be reviewed in light of the consultation comments received.</p> |

| | | |
|--|--|--|
| | <p>As you are also proposing an "Environment Group" and a "Stronger Communities Group" we suggest that you should change the title "Sustainable Communities Group" and replace it with something like " Economic Development Group" - still including the list of existing topics within this heading - except "sustainable development" which is a meaningless phrase!!</p> | |
|--|--|--|